

2022 KSURP Innovation Space Update

CRA Board Presentation

December 14, 2022



I. OVERVIEW

Overview

As initially envisaged, the Innovation Space mandate is intended to ensure a dynamic and diverse environment within the urban ecosystem of Kendall Square and the City of Cambridge at large.

Three components:

- Innovation space associated with Commercial Building A (145 Broadway)
- Innovation space associated with Commercial Building B (325 Main)
- Pre-Innovation space stipulated in the Commitment Letter for Ordinance Number 1334 (75 Ames Street)

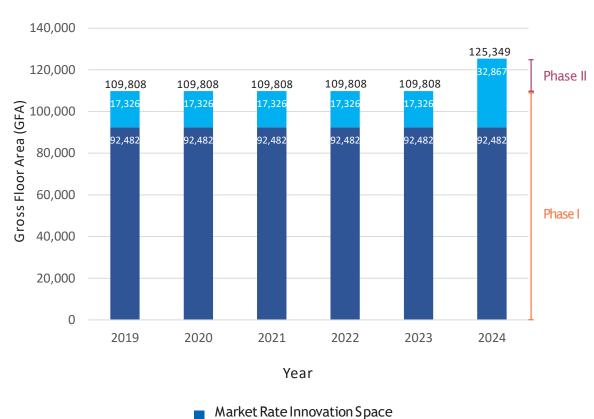
Innovation Space Phasing Plan

Required Innovation Space Delivery



■ Below Market Rate Innovation Space

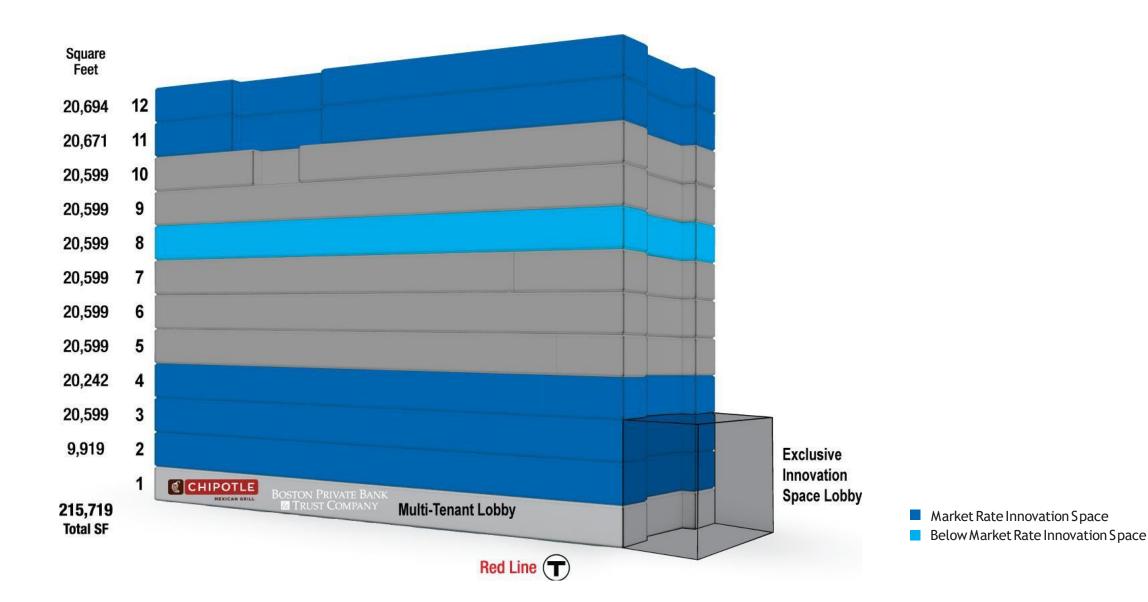
Planned Innovation Space Delivery



Below Market Rate Innovation Space

II. EXISTING INNOVATION SPACE

Overall Stacking Diagram



(A) Market Rate Innovation Space





What we believe

Our clients provide tomorrow's answers to today's problems. They renew our economies, create gainful and rewarding employment opportunities, and frequently crack tough problems facing humanity

What we've accomplished

We built the world's largest science/tech focused innovation hub, in Cambridge, MA

We have built hubs in 9 cities

We are creating the first global network of such hubs, initially covering 50 major cities



Introduction

Per the Innovation Space Plan, accepted by the CRA in December 2018, CIC has submitted an annual compliance report to CRA.

As of December 2022, CIC has met guidelines for all requirements of the innovation space, as indicated in this document.

Description of Requirement

Durations of lease agreements (or other similar occupancy agreements) with individual office tenants shall be for periods of approximately one (1) month.

How CIC Fulfills this Requirement

CIC maintains the same 30 day service agreements for all clients



SERVICE AGREEMENT

The licensee(s) identified on the signature block of this agreement (the "Licensee") and CIC hereby agree to the following (the "Agreement" or "Service Agreement").

Please note that "Client", "you" and "your" refer to the aforementioned Licensee, and "CIC", "we" and "our" refer to the CIC agent identified in the signature block of this Agreement (the "Agent") for the Licensor(s) identified on Exhibit A for the locations that you use.

1. License: On behalf of the Licensors identified in Exhibit A, CIC hereby grants you, and you hereby accept from CIC, a license and privilege to operate a workspace and use the facilities designated by CIC (and as set forth in our monthly invoice to you) at one or more of the premises indicated in Exhibit A (individually and collectively the "Premises" or "CIC Premises"). This license does not convey title to any land or buildings and does not create a possessory interest or tenancy of any kind.

Either party may terminate this Agreement and license for any reason or no reason with 30 days' written notice (the Termination Notice as defined below). notice if your needs change. CIC requests that you provide as much informal notice as possible of any planned decrease in your use of our services. Giving us an idea of your future plans will not prejudice your access to current services, and may allow us to introduce you to alternative options.

Over and above any informal conversations you may have with us, you agree to provide CIC at least 30 days' advance formal definitive written notice of termination of this Agreement (the "Termination Notice") as well as of any material reduction of your use of space or services under this agreement. This means 30 days' Termination Notice is required if you plan to leave, but also if you plan to drop a part of your space at any of CIC's facilities. Please keep in mind that once you give us formal Termination Notice, CIC will release that space for reservation by others following the date you told us you will no longer require it, and it may not be possible for you to later reverse your decision.

If you choose to vacate your space in fewer than 30 days from the time you provide us with Termination Notice, you will still be responsible for full payment of your fees through the date that is 30 days after Termination Notice is given, regardless of whether we reuse your space for others after you vacate.

Description of Requirement

No single business entity may occupy more than two thousand (2,000) square feet or ten percent (10%) of the entire Innovation Space provided in the District, whichever is greater.

How CIC Fulfills this Requirement

Total innovation space in the district is 92,482 for Phase 1. All CIC clients are currently under 10% of this total space.

*Top 5 Largest Clients at 245 Main Street by Square Footage

CLIENT A	2419
CLIENT B	1887
CLIENT C	1238
CLIENT D	1222
CLIENT E	1106

Description of Requirement

The average size of separately contracted private office suites may not exceed two hundred (200) square feet of GFA.

How CIC Fulfills this Requirement

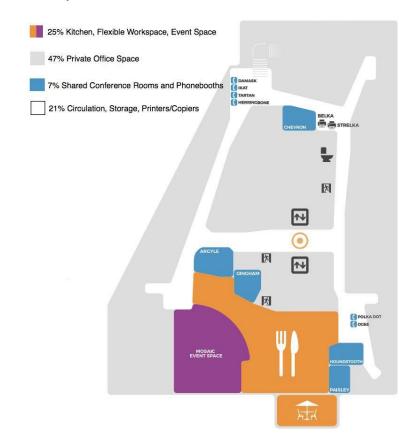
Based on a review of offices in the defined innovation space, the average size of separately contracted private offices is 180 square feet.

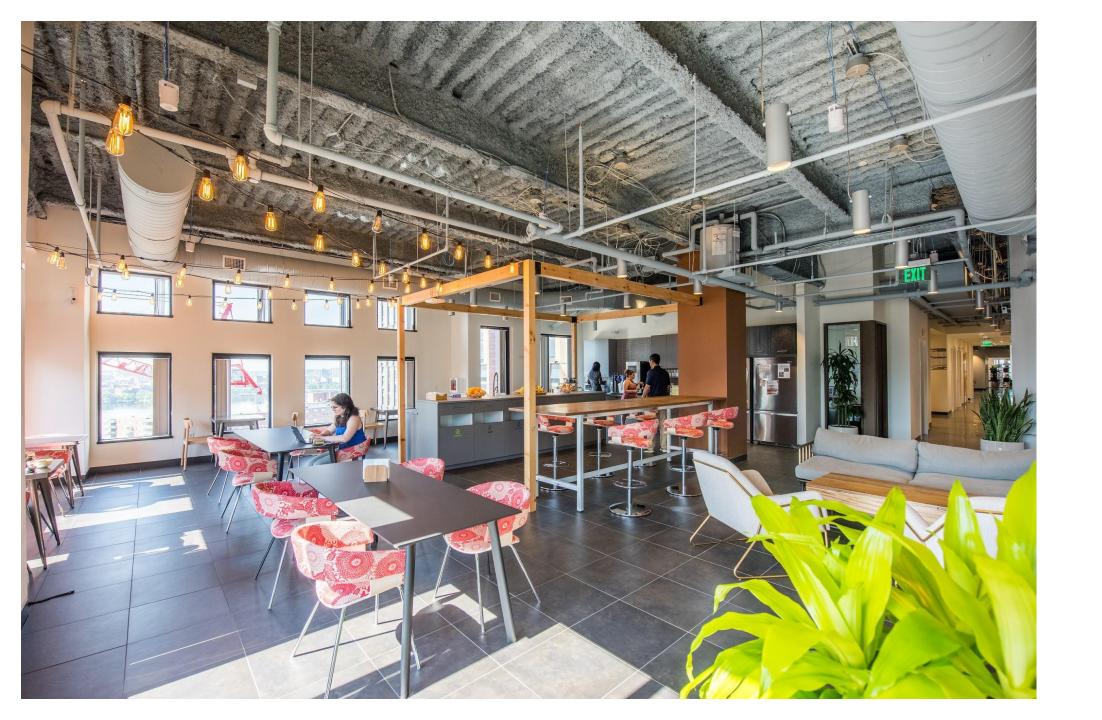
Description of Requirement

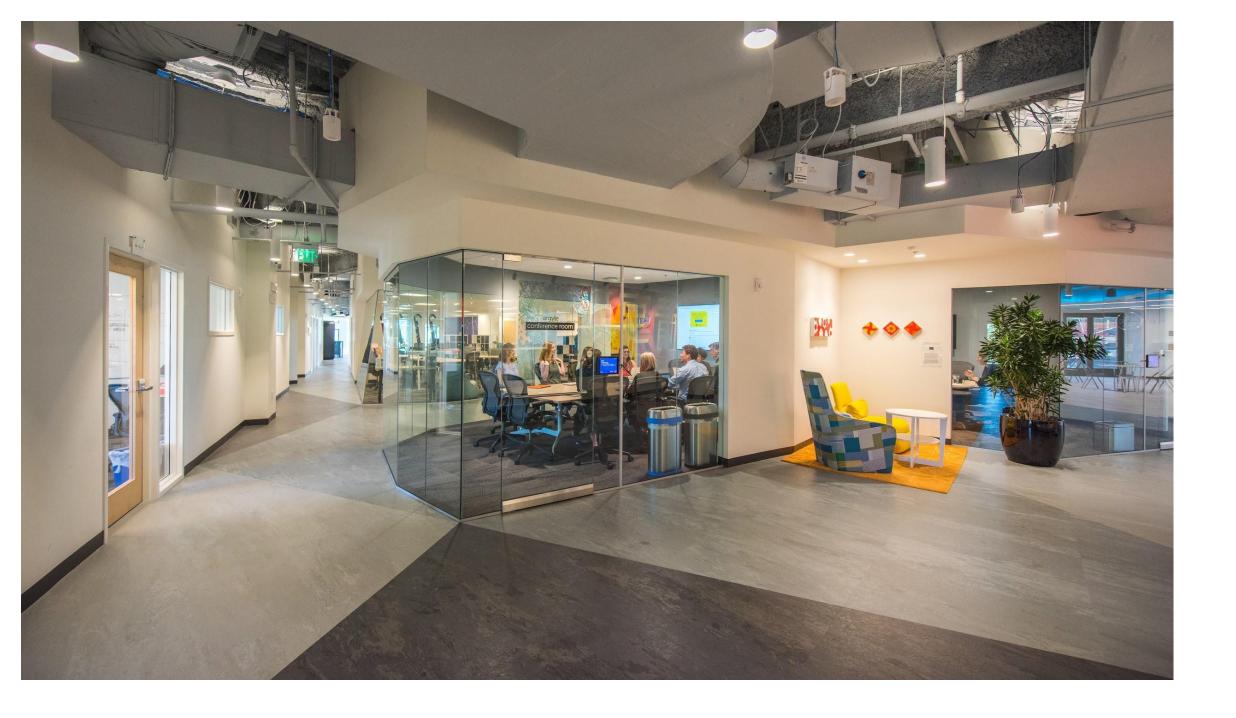
resources (i.e., co-working areas, conference space, classroom space, office equipment, showroom, shop or lab equipment, storage, circulation, supplies and kitchens) available to all tenants and must occupy at least fifty percent (50%) of the Innovation Space.

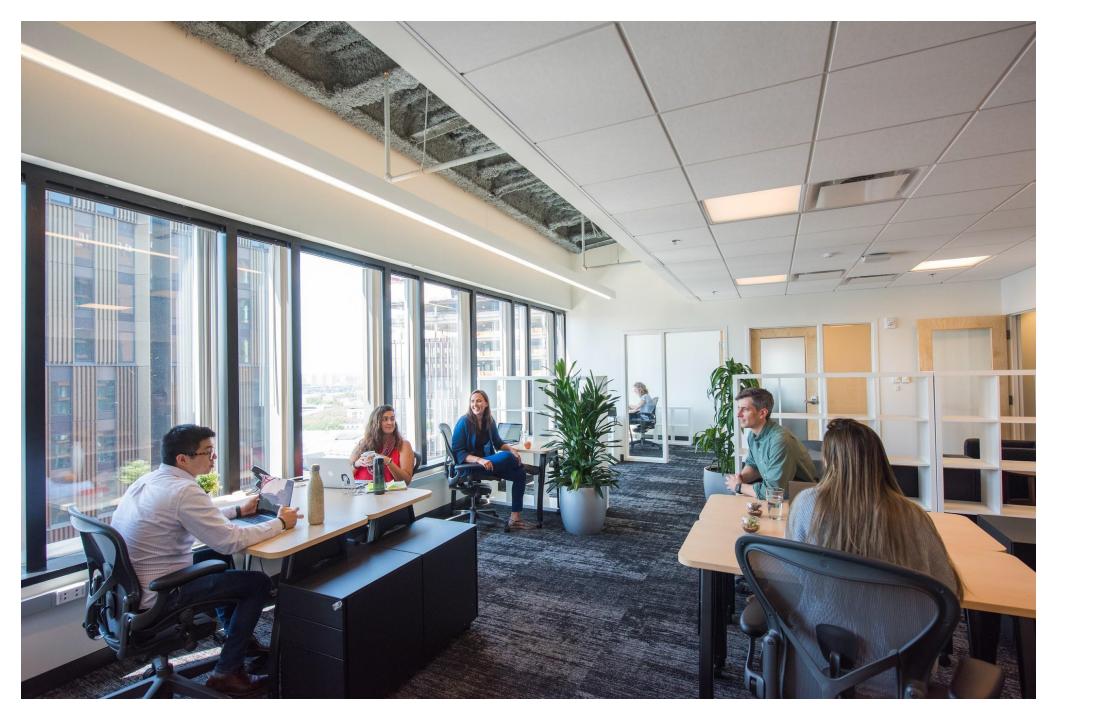
How CIC Fulfills this Requirement

All innovation space floors have at least 50% shared resources. Below is a diagram of an actual floor showing breakdown of shared resources to private office space.









<u>Description of</u> <u>Requirement</u>

Individual entities occupying
Innovation Space may include small
businesses, incubators, small
research laboratories, office space
for investors and entrepreneurs,
facilities for teaching and for
theoretical, basic and applied
research, product development and
testing and prototype fabrication or
production of experimental
products.

How CIC Fulfills this Requirement

All 110 CIC clients at 245 Main currently fall within one or more of the described sectors:

- Approximately 71%: Science + Technology
- Remaining 29%:
 - Finance + VC
 - Education + Policy
 - Business Services

Client Success Stories

Finding an affordable apartment in Boston may get a little easier















foreground. DAVID L. RYAN/GLOBE STAFF

Parexel Recognized by Frost & Sullivan with 2022 Global Customer Value Leadership Award USA - English -

NEWS PROVIDED BY

Frost & Sullivan → 14 Oct. 2022. 18:30 IST











2022 PRACTICES AWARD

← TIME100 MOST INFLUENTIAL COMPANIES OF 2022

Modulate Shutting down abuse



Photys Therapeutics Debuts with \$75 Million Series A Funding to Advance New Class of Bifunctional Molecules for Precision Phosphorylation to Modulate and Repair Disease-Driving Proteins

European Medicines Agency Qualifies Unlearn's Al-powered Method for Running Smaller, Faster Clinical Trials

(B) Below Market Opportunity Space

Overview

The Link seeks to connect underrepresented job seekers to the innovation ecosystem of Kendall Square and Greater Boston

The Link officially opened in June of 2019 and is currently home to CRA, Per Scholas, MassBioEd, CDA Collaborative, A-T Children's Project, Coalition of Schools Education Boys of Color (COSEBOC), and Green Soul Organics Foundation













Operations

Education:

- (3) instructional spaces, 25 students each
- (1) large event space, 50 students

Co-working:

(33) Workstations

Private Office:

(10) private offices

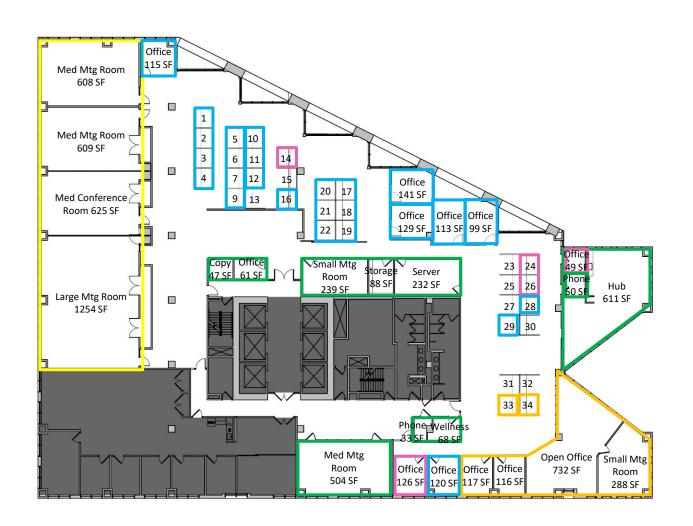
Shared Resources:

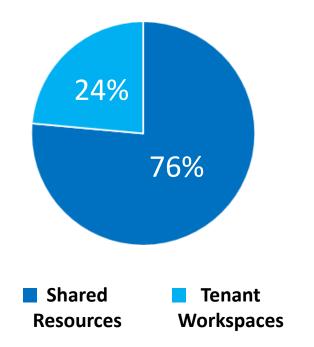
Kitchen/cafeteria, lounge, shared meeting, operational (storage, copy room, servers, etc.)

Vacancy:

Workstations: (8) vacant Private offices: (0) vacant

Floorplan and Use Breakdown





- Instructional Spaces
- Worforce Dev/Education Workspaces
- Research/Advisory Workspaces
- Shared Resources/Operational
- CRA

Tenant Impact

Per Scholas - "Per Scholas envisions a technology workforce as diverse as the customers it serves...

Our mission is to advance economic equity through rigorous training for tech careers and to connect skilled talent to leading businesses."

- Held its first in-person graduations since the pandemic
 - July 2022: 16 learners
 - October 2022: 15 learners, 11 of which completed with A+ certification
- Hosted numerous mock interview sessions for learners in partnership with the following companies: IGT, TEKsystems, LabCentral, Eliassen, YUPRO, and Insource Services

MassBioEd - "Our mission is to build a sustainable life sciences workforce in the region through educational programs that engage and excite teachers, inspire and propel students, and illuminate the pathway from the classroom to career with a focus on expansion, opportunity and diversity."

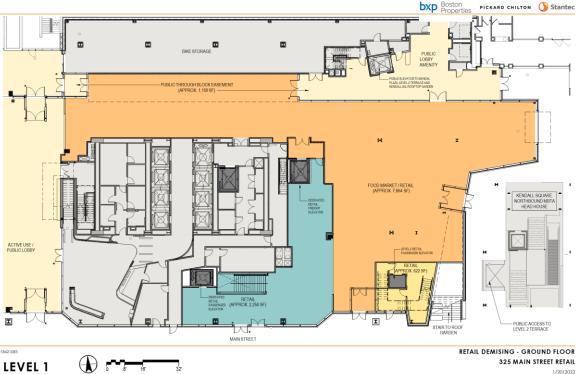
Trained 118 educators in The Link over the course of 2022

III. FUTURE INNOVATION SPACE

325 Main Street Food Hall

As part of BXP's commitment to deliver 15,392 additional SF of innovation space, BXP has finalized the design for a food hall at 325 Main Street and for a supporting production kitchen at 90 Broadway – to open Q1 2024 subject to mutually agreeable terms with operator, CommonWealth Kitchen.





Vision

We envision a space that is:

- A platform for emerging businesses to build a retail presence in the heart of Kendall Square
- Publicly accessible for workers, residents, and visitors alike
- An opportunity to experience a diverse range of local, homegrown food options
- Dynamically programmed with food tastings, demonstrations, and other community events

Operating Partner: CommonWealth Kitchen



CommonWealth Kitchen supports diverse local entrepreneurs start and grow successful food businesses – and has had success bringing local start-up food entrepreneurs to Kendall Square.













- 75% member businesses that are BIPOC-owned
- 70 member businesses that are women-owned
- 250+ companies launched
- 600+ new jobs created
- \$55 M combined annual revenue

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AN AGENT FOR CHANGE

Transforming the local food economy by supporting local, diverse entrepreneurs while also transforming the heart of Kendall Square.



GOOD FOOD FAST, FOR ALL

Providing an array of high quality, culturally diverse food quickly for all types of people.



KENDALL SQUARE'S LIVING ROOM

A magnetic, inclusive gathering spot that draws people in and makes them feel comfortable and welcome.



MORNING THRU EVENING

A place that is as enticing at 7 am as it is at lunch, happy hour and late night.



AUTHENTIC

A place that feels "of Cambridge" and reflects that area's history, energy, intelligence and current transformation.

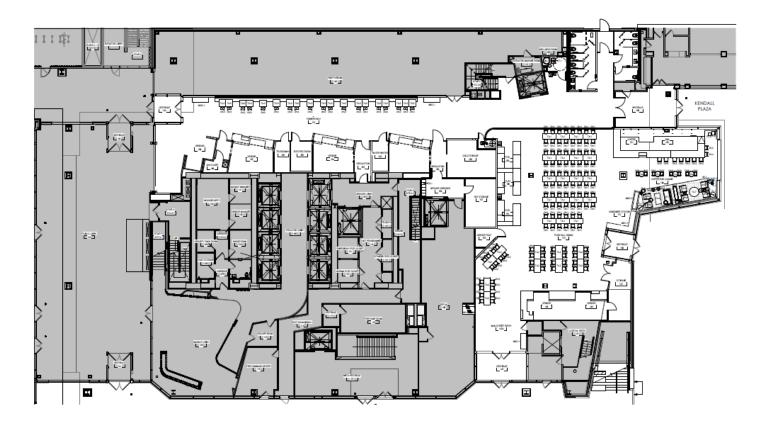


FUNKY & INVITING

A space that engages all of your senses with a dynamic, edgy sensibility.

Kendall Public Market

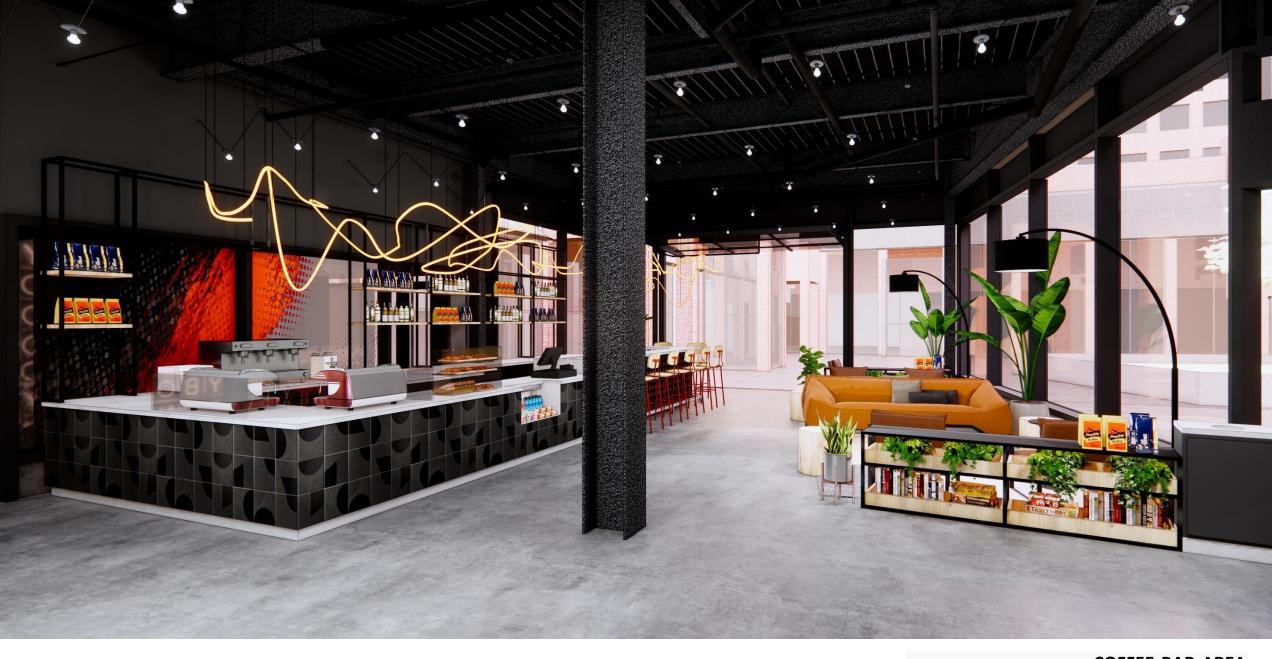
BXP and CommonWealth Kitchen have finalized the design for 11,018 GFA on the ground floor of 325 Main Street and 557 GFA of additional basement storage supporting food hall operations.



Key Updates:

- Kendall Public Market branding
- Relocation of wellness room
- AV equipment for community programming

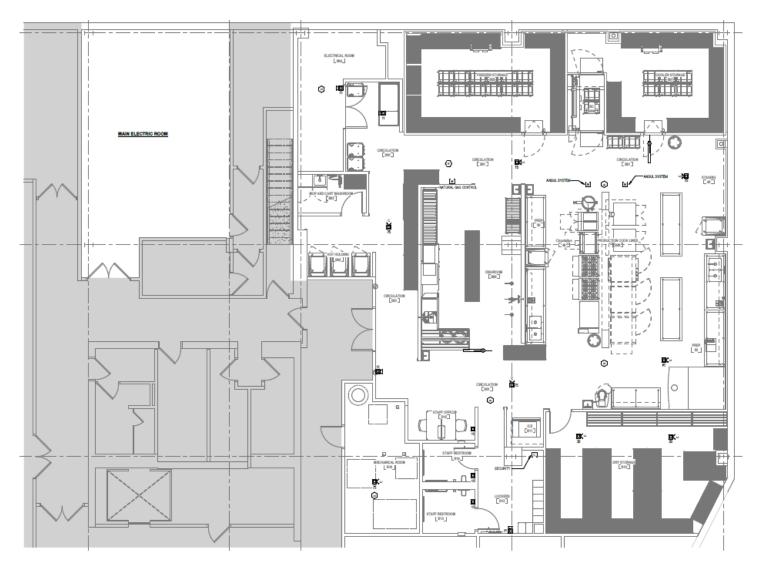




COFFEE BAR AREA



90 Broadway Production Kitchen



By relocating the production kitchen from 80 to 90 Broadway, BXP has moved up the delivery of the remaining 3,966 GFA, so that the food hall and production kitchen will now open concurrently.

Key Features:

- Walk-in freezer, cooler, blast chiller, dry storage
- Full suite of kitchen equipment
- Dishwashing and food prep
- Office space and staff area

