

Staff Report to the Board

May 17, 2017

Contracting, Personnel, and General Administration

Project Planner Position

The CRA staff has organized multiple rounds of interviews with a highly qualified pool of candidates. The final round of interviews and reference calls are underway and staff hopes to fill the position within the month.

Summer Internship

The CRA has submitted a worksite application to the Mayor's Summer Youth Employment Program (MSYEP) to accept one or two Cambridge youths to work 20 hours per week with the CRA during the 6-week summer program. MYSEP provides all youth wages.

Office and Document Reorganization

The CRA staff has begun to dive into the extensive record of documents in the office in order to create additional personnel workspace. An initial scope for an archivist contract has been drafted and staff hopes to bring someone on board to assist with document organization as well as the creation of a public records policy.

Forward Calendar Items

- 1. Sixth Street Walkway
- 2. Galaxy Park and Binney Street Park Designs
- 88 Ames Street Retail
- 4. Volpe Redevelopment and Parcel Six
- 5. Personnel Policy Revisions

Projects and Initiatives

Streetscape Update

CRA staff has continued to work closely with the staff in TPT, DPW, and CDD to resolve specific issues related to traffic, signaling, public transit, and roadway design standards. The consultant team has been working on project updates in late April and early May. Most outstanding technical issues are anticipated to be resolved by the end of May and the engineering consultant HDR should begin 25% drawings in June. CRA staff continues to coordinate with neighboring property owners, including Boston Properties, as part of the roadway redesign, which will be reflected in the 145 Broadway landscape plan.

Octahedron

The transfer of the Octahedron to a new owner was cancelled due to unforeseen circumstances beyond CRA's control. CRA staff has just begun exploring several options including reaching out to DeCordova Sculpture Park a second time, reaching out to Artisans Asylum, using social media, or eBay or a simple sign to advertise the availability of the sculpture. Stoss Landscape Urbanism has recently shown interest in the inclusion of the

Octahedron as part of the final design for the Binney Street Park, which in the opinion of the CRA staff, would be the optimal outcome. DPW is planning to begin excavation in the area of the Octahedron for their gravity drain line project during July.

Forward Fund

For 2017 Forward Fund awardees, we have entered into eight agreements and dispersed \$56,357 in checks. One of the 2016 grants for \$10,000 toward the Charles River Boat launch recently received a green light from the Department of Natural Resources and will be moving forward.

Galaxy Park

The National Endowment for the Arts (NEA) has notified the CRA that its grant application for the Galaxy restoration was not selected for funding. According to the NEA, they received 1,728 Art Works applications in the 2017 funding round, with requests totally more than \$86 million. The NEA was able to support no more than 1,033 projects, with funds totaling more than \$24 million.

105 Windsor Street

As a follow up to the design and cost estimate work that it has conducted for the building, the CRA has asked for a structural report of the building to increase its confidence in the revitalization cost estimates. The CRA is considering applying, with the City, for Community Preservation Act funds to make improvements to the buildings brick façade and replace damaged portions of the slate roof.

88 Ames Street

Vertical construction continues to proceed with the completion on the second podium floor and the arrival of the tower crane. Boston Properties is working on a plan for retail tenants to be presented to the Board at the upcoming June meeting. City and CRA staff and engineering consultants are working to finalize the Ames Street traffic layout in conjunction with future bus routes and the Broadway streetscape design.

145 Broadway

The Inspectional Services Department (ISD) has issued a demolition permit for the 11 Cambridge Center building. Site preparation and internal demolition has been underway for a few weeks. Pedestrian detours for Broadway and Galileo Way are in place and will evolve as the next phases of construction get underway. The CRA has received and is reviewing the Construction Documents per the Design and Document Approval Procedures under the Development Agreement. A signage / building identity plan will likely be brought before the Board for consideration over the summer.

Sixth Street Walkway

Turner Construction lifted a panel of the concrete sidewalk along the walkway to allow for the investigation of the condition of the tree roots underneath by CRA and City staff. Through this exercise, the DPW staff determined that the maple tree roots do not reach under the walkway, thus replacing the concrete as discussed with the Design Sub-Committee can be done without risking much damage to those trees. The final design of the Walkway open space will be brought before the Board in June.



| | Total | |
|--|-----------|-----------|
| | Actual | Budget |
| Income | | _ |
| 4000 Income | | |
| 4200 Operating Revenue | | |
| 4210 Grants | | \$100,000 |
| 4220 Proceeds from sale of development rights | | \$0 |
| 4230 Reimbursed Expenses | \$475 | \$2,000 |
| 4240 Rental Income | | |
| 4241 Lot License Agreements | \$1,000 | \$0 |
| 4242 Foundry Ground Lease | | \$0 |
| 4243 Parcel Six Rental Space | \$8,607 | \$10,000 |
| Total 4240 Rental Income | \$9,607 | \$10,000 |
| 4250 Other | | |
| Total 4200 Operating Revenue | \$10,082 | \$112,000 |
| 4300 Other Income | | |
| 4310 Dividend Income | \$10,264 | \$12,000 |
| 4320 Interest Income | \$46,143 | \$134,000 |
| Total 4300 Other Income | \$56,408 | \$146,000 |
| Total 4000 Income | \$66,490 | \$258,000 |
| Total Income | \$66,490 | \$258,000 |
| Gross Profit | \$66,490 | \$258,000 |
| Expenses | | |
| 6000 Operating Expenses | | |
| 6100 Personnel | | |
| 6110 Salaries | \$116,465 | \$440,000 |
| 6120 Payroll Taxes | | |
| 6121 Medicare & OASDI (SS) | \$2,480 | \$12,000 |
| 6123 Unemployment & MA Health Ins | \$324 | \$506 |
| Total 6120 Payroll Taxes | \$2,804 | \$12,506 |
| 6130 Personnel and Fringe Benefits | | |
| 6131 Insurance - Dental | \$1,705 | \$6,400 |
| 6132 Insurance - Medical (for Employees) | \$12,352 | \$70,000 |
| 6133 Pension Contribution (Employees & Retirees) | | \$72,000 |
| 6134 T Subsidy | \$1,203 | \$5,000 |
| 6135 Workers Comp & Disability Insurance | \$839 | \$1,000 |
| Total 6130 Personnel and Fringe Benefits | \$16,099 | \$154,400 |
| 6140 Insurance - Medical (for Retirees, Survivors) | \$14,567 | \$70,000 |
| 6150 OPEB Account Contribution | \$7,000 | \$7,000 |
| Total 6100 Personnel | \$156,935 | \$683,906 |

| | Total | ъ . |
|---|--------------------|-------------------------|
| | Actual | Budget |
| 6200 Office | | |
| 6210 Community Outreach | | |
| 6211 Materials | \$16 | \$4,00 |
| 6212 Public Workshops | \$25 | \$4,00 |
| 6213 Other | \$14 | \$2,00 |
| Total 6210 Community Outreach | \$55 | \$10,00 |
| 6220 Marketing & Professional Development | | |
| 6221 Advertising | | \$3,40 |
| 6222 Conferences and Training | \$490 | \$10,00 |
| 6223 Dues and Membership | \$3,225 | \$4,00 |
| 6224 Meals | \$177 | \$60 |
| 6225 Recruiting | \$285 | \$40 |
| 6226 Staff Development | , | \$2,00 |
| 6227 Subscriptions | | \$30 |
| 6228 Travel | \$42 | \$50 |
| Total 6220 Marketing & Professional Development | \$4,219 | \$21,20 |
| 6230 Insurance | Ψ4,213 | Ψ 2 1, 20 |
| 6231 Art and Equipment | \$5,675 | \$5,80 |
| 6232 Commercial Liability | \$3,075 \$3,132 | \$3,40 |
| - | | |
| 6233 Special Risk | \$3,705 | \$3,80 |
| Total 6230 Insurance | \$12,512 | \$13,00 |
| 6240 Office Equipment | 24.400 | 04.00 |
| 6241 Equipment Lease | \$1,432 | \$4,30 |
| 6242 Equipment Purchase (computers, etc.) | \$55 | \$2,50 |
| 6423 Furniture | | \$80 |
| Total 6240 Office Equipment | \$1,487 | \$7,60 |
| 6250 Office Space | | |
| 6251 Archives (Iron Mountain) | \$1,341 | \$6,20 |
| 6252 Office Rent | \$42,101 | \$102,00 |
| 6253 Office Utilities | \$934 | \$4,20 |
| 6254 Other Rental Space | \$4,788 | \$4,50 |
| 6255 Parking | | \$40 |
| 6256 Repairs and Maintenance | | \$30 |
| Total 6250 Office Space | \$49,164 | \$117,60 |
| 6260 Office Management | | |
| 6261 Board Meeting Expenses | \$137 | \$60 |
| 6263 Office Supplies | \$317 | \$2,00 |
| 6264 Postage and Delivery | \$69 | \$30 |
| 6265 Printing and Reproduction | \$340 | \$1,00 |
| 6266 Software | \$337 | \$70 |
| 6267 Payroll Services | \$313 | \$1,00 |
| 6268 Financial Service Charges | \$55 | \$10 |
| Total 6260 Office Management | \$1,568 | \$5,70 |
| 6270 Telecommunications | | |
| 6271 Internet | \$1,048 | \$3,20 |
| 6272 Mobile | \$612 | \$2,60 |
| 6273 Telephone | \$930 | \$2,20 |
| 6274 Website & Email Hosting | \$160 | \$80 |
| 6275 Information Technology | \$99 | \$1,20 |
| Total 6270 Telecommunications | \$2,849 | \$10,00 |
| Total 6200 Office | \$71,854 | \$185,10 |

| | Total | Total | |
|--------------------------------------|-----------|--|--|
| | Actual | Budget | |
| 6300 Property Management | | | |
| 6310 Contract Work | | \$4,000 | |
| 6320 Landscaping Maintenance | \$1,675 | \$42,000 | |
| 6330 Repairs | | \$3,000 | |
| 6340 Snow Removal | 8,320.00 | \$30,000 | |
| 6350 Utilities | | | |
| 6351 Gas & Electric | \$783 | \$4,000 | |
| Total 6350 Utilities | \$783 | \$4,000 | |
| 6360 Other | | | |
| Total 6300 Property Management | \$10,778 | \$83,000 | |
| Total 6000 Operating Expenses | \$239,567 | \$952,006 | |
| 7000 Professional Services | | | |
| 7001 Construction Management | | \$0 | |
| 7002 Design - Architects | \$10,538 | \$30,000 | |
| 7003 Design - Landscape Architects | | \$20,000 | |
| 7004 Engineers | \$615 | \$35,000 | |
| 7005 Legal | \$4,950 | \$150,000 | |
| 7006 Real Estate & Finance | | \$30,000 | |
| 7007 Planning and Policy | | \$20,000 | |
| 7008 Retail Management / Wayfinding | | \$1,000 | |
| 7009 Accounting | | \$19,500 | |
| 7010 Marketing / Graphic Design | | \$4,000 | |
| 7011 Temp and Contract Labor | | \$30,000 | |
| 7012 Web Design / GIS | \$8,030 | \$11,000 | |
| 7013 Land and Building Surveys | \$6,500 | \$10,000 | |
| 7014 Records Management / Archivist | | \$20,000 | |
| 7015 Energy & Environmental Planning | \$1,650 | \$2,000 | |
| 7017 Transportation | \$19,184 | \$253,000 | |
| Total 7000 Professional Services | \$51,467 | \$635,500 | |
| 8000 Redevelopment Investments | | | |
| 8100 Capital Costs | | \$12,000 | |
| 8200 Forward Fund | \$43,857 | \$125,000 | |
| 8400 Foundry Fund | , | \$2,000,000 | |
| 8500 KSTEP Fund | | \$(| |
| Total 8000 Redevelopment Investments | \$43,857 | \$2,137,000 | |
| Total Expenses | \$334,891 | \$3,724,506 | |
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Net Operating Income

Net Income





